Consolidated Balance Sheet

Millions of Yen

	As of March 31,2021	As of March 31,2022
Assets		
Current assets	185, 214	191, 760
Cash and deposits	93, 180	89,904
Notes, accounts receivable-trade and contract assets	73, 793	80, 538
Lease investment assets	2,243	1,776
Inventories	9,053	11, 801
Others	7,034	7,784
Allowance for doubtful accounts	riangle 90	riangle 46
Non-current assets	58, 328	58, 538
Property, plant and equipment	37, 776	37, 964
Buildings and Structures, net	11,674	12,871
Machinery, equipment and Vehicles, net	11, 746	10, 920
Tools, furniture and fixtures, net	2,256	2,156
Land	11, 473	11, 462
Others, net	626	552
Intangible fixed assets	2, 747	2, 237
Goodwill	1,179	887
Others	1, 568	1,350
Investments and other assets	17, 804	18, 336
Investment securities	11,861	12, 218
Deferred tax assets	1,116	1,227
Others	4,856	4,921
Allowance for doubtful accounts	riangle 29	riangle 30
Total assets	243, 543	250, 299

	As of March 31,2021	As of March 31,2022
Liabilities		
Current liabilities	76, 298	81, 317
Notes and accounts payable	52, 381	57,912
Short-term loans payable	4,635	4,762
Income taxes payable	4,095	3, 431
Provison for bonuses	2, 151	2,248
Others	13, 033	12, 961
Non-current liabilities	13, 108	12, 847
Long-term loans payable	4,800	3,684
Net defined benefit liability	1,405	1,460
Provision for directors' retirement benefits	911	974
Asset retirement obligations	4,148	4, 159
Others	1,842	2, 569
Total liabilities	89, 407	94, 165
Net assets		
Shareholders' equity	135, 217	135, 358
Capital stock	5,008	5,008
Capital surplus	3, 578	3, 609
Retained earnings	139, 646	149, 895
Treasury stock	△13, 016	△23, 155
Accumulated other comprehensive income	740	1, 072
Subscription rights to shares	17	17
Non-controlling interests	18, 160	19, 684
Total net assets	154, 136	156, 134
Total liabilities and net assets	243, 543	250, 299

Consolidated Statement of Income

	April 1,2020	April 1,2021
	to March 31,2021	to March 31,2022
Sales	396, 973	299, 350
Cost of sales	350, 594	252, 421
Gross profit	46, 378	46, 929
Selling, general and administrative expenses	26, 247	26, 195
Operating income	20, 131	20, 733
Non-operating income	3, 301	2, 718
Interest and dividend income	515	276
Foreign exchange gains	156	663
Others	2,629	1,779
Non-operating expenses	740	764
Interest expenses	79	89
Others	661	674
Ordinary income	22, 692	22, 688
Extraordinary income	266	300
Others	266	300
Extraordinary loss	1, 751	1, 331
Others	1,751	1, 331
Income before income taxes and minority interests	21, 207	21, 657
Income taxes - current	6, 920	6, 531
Income taxes - deferred	684	296
Profit	13,602	14, 829
Profit attributable to non-controlling interests	1,150	1,752
Profit attributable to owners of parent	12, 451	13, 076