

Consolidated Balance Sheets

Millions of Yen

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets	240,898	253,475
Cash and deposits	128,469	140,890
Notes, accounts receivable-trade and contract assets	74,567	72,880
Electronically recorded monetary claims-operating	9,327	10,252
Lease investment assets	2,861	2,889
Inventories	16,224	16,327
Others	9,533	10,377
Allowance for doubtful accounts	(86)	(141)
Non-current assets	58,090	62,597
Property, plant and equipment	34,157	35,287
Buildings and Structures, net	11,954	12,274
Machinery, equipment and Vehicles, net	7,325	6,783
Tools, furniture and fixtures, net	3,114	3,526
Land	11,290	11,376
Others, net	472	1,326
Intangible assets	2,645	2,561
Goodwill	1,516	1,094
Others	1,128	1,467
Investments and other assets	21,287	24,748
Investment securities	13,627	15,882
Others	7,689	8,899
Allowance for doubtful accounts	(30)	(33)
Total assets	298,988	316,073

Millions of Yen

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities	95,623	93,645
Notes and accounts payable-trade	53,071	52,883
Electronically recorded obligations-operating	9,846	9,947
Short-term borrowings	6,637	7,023
Income taxes payable	5,695	5,981
Contract liabilities	6,581	4,083
Provision for bonuses	2,464	2,774
Others	11,326	10,950
Non-current liabilities	11,204	12,535
Long-term borrowings	1,673	2,111
Provision for retirement benefits for directors	892	874
Retirement benefit liability	1,583	1,513
Asset retirement obligations	4,017	4,079
Others	3,037	3,955
Total liabilities	106,827	106,180
Net assets		
Shareholders' equity	162,283	181,068
Share capital	5,008	5,008
Capital surplus	—	1,831
Retained earnings	164,244	181,212
Treasury shares	(6,969)	(6,984)
Accumulated other comprehensive income	4,872	6,150
Valuation difference on available-for-sale securities	1,358	2,040
Foreign currency translation adjustment	3,272	3,286
Remeasurements of defined benefit plans	241	822
Share acquisition rights	17	17
Non-controlling interests	24,987	22,656
Total net assets	192,161	209,892
Total liabilities and net assets	298,988	316,073

Consolidated Statements of Income

Millions of Yen

	April 1, 2024 to March 31, 2025	April 1, 2025 to March 31, 2026
Net sales	339,005	339,031
Cost of sales	278,815	276,397
Gross profit	60,190	62,633
Selling, general and administrative expenses	28,681	30,245
Operating profit	31,508	32,387
Non-operating income	3,041	5,050
Share of profit of entities accounted for using equity method	847	1,767
Foreign exchange gains	–	538
Others	2,194	2,744
Non-operating expenses	928	803
Interest expenses	193	172
Others	735	631
Ordinary profit	33,621	36,634
Extraordinary income	306	358
Extraordinary losses	2,506	242
Profit before income taxes	31,421	36,750
Income taxes – current	9,876	10,408
Income taxes – deferred	(54)	201
Profit	21,599	26,140
Profit attributable to non-controlling interests	2,576	2,686
Profit attributable to owners of parent	19,022	23,453