

Consolidated Balance Sheet

Millions of Yen

	As of March 31, 2020	As of March 31, 2021
Assets		
Current assets	177,551	185,214
Cash and deposits	90,128	93,180
Notes and accounts receivable-trade	69,568	73,793
Lease investment assets	2,412	2,243
Inventories	8,656	9,053
Others	6,923	7,034
Allowance for doubtful accounts	△138	△90
Non-current assets	54,447	58,328
Property, plant and equipment	35,320	37,776
Buildings and Structures, net	10,703	11,674
Machinery, equipment and Vehicles, net	10,013	11,746
Tools, furniture and fixtures, net	2,598	2,256
Land	11,331	11,473
Others, net	674	626
Intangible fixed assets	2,389	2,747
Goodwill	1,045	1,179
Others	1,344	1,568
Investments and other assets	16,737	17,804
Investment securities	11,273	11,861
Deferred tax assets	1,455	1,116
Others	4,044	4,856
Allowance for doubtful accounts	△36	△29
Total assets	231,999	243,543

Millions of Yen

	As of March 31, 2020	As of March 31, 2021
Liabilities		
Current liabilities	75,940	76,298
Notes and accounts payable	51,664	52,381
Short-term loans payable	4,468	4,635
Income taxes payable	3,732	4,095
Provision for bonuses	2,045	2,151
Others	14,030	13,033
Non-current liabilities	8,592	13,108
Long-term loans payable	5,040	4,800
Net defined benefit liability	1,359	1,405
Provision for directors' retirement benefits	1,018	911
Others	1,175	5,991
Total liabilities	84,532	89,407
Net assets		
Shareholders' equity	130,241	135,217
Capital stock	5,008	5,008
Capital surplus	3,576	3,578
Retained earnings	130,458	139,646
Treasury stock	△8,801	△13,016
Accumulated other comprehensive income	417	740
Subscription rights to shares	17	17
Non-controlling interests	16,789	18,160
Total net assets	147,466	154,136
Total liabilities and net assets	231,999	243,543

Consolidated Statement of Income

	Millions of Yen	
	April 1, 2019 to March 31, 2020	April 1, 2020 to March 31, 2021
Sales	412,598	396,973
Cost of sales	367,847	350,594
Gross profit	44,751	46,378
Selling, general and administrative expenses	25,860	26,247
Operating income	18,890	20,131
Non-operating income	2,160	3,301
Interest and dividend income	330	515
Foreign exchange gains	—	156
Others	1,829	2,629
Non-operating expenses	912	740
Interest expenses	98	79
Foreign exchange losses	168	—
Others	645	661
Ordinary income	20,138	22,692
Extraordinary income	356	266
Others	356	266
Extraordinary loss	2,105	1,751
Others	2,105	1,751
Income before income taxes and minority interests	18,389	21,207
Income taxes - current	6,501	6,920
Income taxes - deferred	△300	684
Profit	12,188	13,602
Profit attributable to non-controlling interests	1,748	1,150
Profit attributable to owners of parent	10,440	12,451